

# GOVERN

ECONOMIC AND CORPORATE GOVERNANCE CENTER

## **SELECT PUBLICATIONS & SPEAKING ENGAGEMENTS**

ALISSA KOLE,  
MANAGING DIRECTOR



# SELECT CONFERENCES

- **ICGN ANNUAL CONFERENCE**, 15-17 JULY 2024, LONDON, UK (SHORTLISTED FOR EXCELLENCE IN CORPORATE GOVERNANCE)
- **ARAB FORUM FOR ANTI-CORRUPTION, AGENCIES & FINANCIAL INTELLIGENCE UNITS**, 15-16 MAY 2024, RIYADH, SAUDI ARABIA
- **SAUDI CAPITAL MARKET FORUM**, 19-20 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- **MIDDLE EAST INVESTOR RELATIONS ASSOCIATION SAUDI CHAPTER MEETING**, 10 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- **PIF PRIVATE SECTOR FORUM**, 6-7 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- **PIF DIRECTORS' GATHERING**, 29-30 NOVEMBER 2023, RIYADH, SAUDI ARABIA
- **SENEGALESE GOVERNANCE AND LEGAL REFORM WORKSHOP**, 10-20 SEPTEMBER 2022, FACILITATOR (SPEAKER)
- **PENNSYLVANIA LAW SCHOOL CONFERENCE ON REGULATORY DEVELOPMENTS**, 25 FEBRUARY 2022, VIRTUAL (SPEAKER)
- **UNITED NATIONS BUILDING BRIDGES FINTECH CONFERENCE**, 30 NOVEMBER 2021, GENEVA (SPEAKER)
- **INTERNATIONAL CORPORATE GOVERNANCE NETWORK WEBINAR ON STEWARDSHIP**, 8 JULY 2021 (MODERATOR)
- **UNITED NATIONS DIALOGUE ON DIGITAL FINANCE GOVERNANCE, UNDP AND UNCDF**, 18 JUNE 2021 (SPEAKER)
- **STATE OWNERSHIP AFTER THE CRISIS: WHAT MEANS TO WHAT END?**  
1 FEBRUARY 2021 (MODERATOR AND HOST)
- **THE FATE OF THE WEST, VISION AND VALUE, BILL EMMOTT BOOK PRESENTATION**, 14 JANUARY 2021 (SPEAKER)
- **ETHICAL LEADERSHIP IN THE DIGITAL ERA**, 20 OCTOBER 2020, ONLINE (EXPERT PANELLIST)
- **HORASIS EXTRAORDINARY ANNUAL CONFERENCE**, 1 OCTOBER 2020, ONLINE (PANEL MODERATOR)
- **BOARD SECRETARY CONFERENCE, BUILDING THE TRUST**, 15 SEPTEMBER 2020 (SPEAKER)
- **T20 INCEPTION CONFERENCE**, 17-19 JANUARY 2020, RIYADH, SAUDI ARABIA (KEYNOTE SPEAKER)
- **INAUGURAL ANNUAL CONFERENCE, COMMON FUND FOR COMMODITIES**, 3 DECEMBER 2019, HAGUE, NETHERLANDS (SPEAKER)
- **TURKEY WOMEN ON BOARDS ANNUAL CONFERENCE**, 20 NOVEMBER 2019, ISTANBUL, TURKEY (PANEL SPEAKER)
- **HORASIS INDIA MEETING**, 28 JUNE 2019, SEGOVIA, SPAIN (PLENARY SPEAKER)

- **HORASIS GLOBAL MEETING**, 6-9 APRIL 2019, CASCAIS, PORTUGAL (SPEAKER)
- **WORLD FEDERATION OF EXCHANGES**, 14 MARCH 2019, LONDON, UNITED KINGDOM (SPEAKER)
- **WORLD EXCHANGE FORUM**, 25-27 FEBRUARY 2019, BEIRUT, LEBANON (SPEAKER)
- **INTERNATIONAL FORUM OF THE AMERICAS**, 10-12 DECEMBER 2018, TORONTO, CANADA (SPEAKER)
- **ANNUAL CONFERENCE OF THE INDIAN INSTITUTE OF DIRECTORS**, 26 OCTOBER 2018, LONDON, UK (SPEAKER)
- **ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 5 OCTOBER 2018, DOHA, QATAR (KEYNOTE SPEAKER)
- **ANNUAL RISK AND COMPLIANCE SEMINAR**, 12 SEPTEMBER 2018, SAUDI ARABIA (SPEAKER)
- **TEDX, WHAT NEXT?** 15 MAY 2018, LONDON, UNITED KINGDOM (SPEAKER)
- **WORLD EXCHANGE CONGRESS, ANNUAL CONFERENCE**, 27-28 FEBRUARY 2018, MUSCAT, OMAN (SPEAKER)
- **ROUNDTABLE ON THE DEVELOPMENT OF THE EGYPTIAN CAPITAL MARKET**, 25-26 NOVEMBER 2017, CAIRO, EGYPT (CHAIR)
- **INTERNATIONAL FORUM FOR THE AMERICAS**, 28 DECEMBER 2017, TORONTO, CANADA (SPEAKER)
- **ARAB FOUNDATIONS FORUM ANNUAL MEETING**, 13-14 SEPTEMBER 2017, BEIRUT, LEBANON (TRAINER)
- **INTERNATIONAL INSTITUTE OF FINANCE ANNUAL CONFERENCE**, FEBRUARY 13-14 2016, DUBAI, UAE (SPEAKER)
- **EGYPT CAPITAL MARKETS ROUNDTABLE, GOVERN AND RBF**, 2016, NEW YORK (ORGANIZER AND CHAIR)
- **EXPERT GROUP MEETING ON COMPETITION IN THE ARAB WORLD, UN**, 25-26 OCTOBER 2016, BEIRUT, LEBANON (SPEAKER)
- **GOVERNANCE RISK AND COMPLIANCE SEMINAR, THOMSON REUTERS**, 8-9 MAY 2016, RIYADH, KSA (MODERATOR)
- **ARAB FEDERATION OF EXCHANGES ANNUAL CONFERENCE**, 27-28 APRIL 2015, AMMAN, 22-23 APRIL 2017, BEIRUT (SPEAKER, MODERATOR)
- **GCC FINANCIAL SUMMIT, EUROMONEY**, 23-24 FEBRUARY 2016, MANAMA, BAHRAIN (SPEAKER)
- **GCC REGULATORS SUMMIT, THOMSON REUTERS**, 25-26 JANUARY 2016, ABU DHABI, UAE (BOARD MEMBER, SPEAKER)
- **EMIRATES FOUNDATION ANNUAL CONFERENCE**, 27 OCTOBER 2015, ABU DHABI, UAE (SPEAKER)
- **LEBANON CONFERENCE, EUROMONEY**, 9 JUNE 2015, BEIRUT, LEBANON (SPEAKER)
- **POLITICAL ECONOMY OF THE PRIVATE SECTOR IN THE MIDDLE EAST, OXFORD UNIVERSITY**, 5-6 JUNE 2015, OXFORD, UK (SPEAKER)
- **ANNUAL FORUM ON CORPORATE ACCOUNTABILITY, PEARL INITIATIVE**, 16 APRIL 2015 (SPEAKER)

- **GOVERNANCE RISK AND COMPLIANCE SEMINAR, THOMSON REUTERS**, 8-9 MAY 2016, RIYADH, KSA (MODERATOR)
- **ARAB FEDERATION OF EXCHANGES ANNUAL CONFERENCE**, 27-28 APRIL 2015, AMMAN, 22-23 APRIL 2017, BEIRUT (SPEAKER, MODERATOR)
- **GCC FINANCIAL SUMMIT, EUROMONEY**, 23-24 FEBRUARY 2016, MANAMA, BAHRAIN (SPEAKER)
- **GCC REGULATORS SUMMIT, THOMSON REUTERS**, 25-26 JANUARY 2016, ABU DHABI, UAE (BOARD MEMBER, SPEAKER)
- **EMIRATES FOUNDATION ANNUAL CONFERENCE**, 27 OCTOBER 2015, ABU DHABI, UAE (SPEAKER)
- **LEBANON CONFERENCE, EUROMONEY**, 9 JUNE 2015, BEIRUT, LEBANON (SPEAKER)
- **POLITICAL ECONOMY OF THE PRIVATE SECTOR IN THE MIDDLE EAST, OXFORD UNIVERSITY**, 5-6 JUNE 2015, OXFORD, UK (SPEAKER)
- **ANNUAL FORUM ON CORPORATE ACCOUNTABILITY, PEARL INITIATIVE**, 16 APRIL 2015 (SPEAKER)
- **TUNISIA INVESTMENT CONFERENCE, OECD**, 11 MARCH 2015, TUNIS, TUNISIA (SPEAKER)
- **WORKSHOP ON INVESTMENT PROMOTION IN IRAQ, OECD**, 16 FEBRUARY 2015, PARIS, FRANCE (SPEAKER)
- **ECONOMIC DEVELOPMENT AFTER THE UPRISINGS, DAUPHINE UNIVERSITY**, 11-12 DECEMBER 2015, PARIS, FRANCE (SPEAKER)
- **GCC REGULATORS SUMMIT**, 26-27 JANUARY 2015, DUBAI, UAE (SPEAKER)
- **SCIENCES-PO CONFERENCE ON THE ARAB WORLD**, 5-6 NOVEMBER 2014, PARIS, FRANCE (SPEAKER)
- **SEMINAR AT THE ABU DHABI CHAMBER OF COMMERCE**, 20 APRIL 2015, 22 MAY 2017, ABU DHABI, UAE (SPEAKER)
- **FIRST ANNUAL CAPITAL MARKETS FORUM, UASA**, 25-26 NOVEMBER 2014, ABU DHABI, UAE (SPEAKER)
- **ROUNDTABLE ON CORPORATE GOVERNANCE OF SOES IN TUNISIA**, 16 OCTOBER 2014, TUNIS, TUNISIA (SPEAKER)
- **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 11 NOVEMBER 2014, DUBAI, UAE (MODERATOR)
- **AFRICA AND MIDDLE EAST DEPOSITARIES ASSOCIATION CONFERENCE**, 8-10 MARCH 2014, MUSCAT, OMAN (SPEAKER)
- **ARAB FEDERATION OF STOCK EXCHANGES ANNUAL CONFERENCE**, 4-5 JUNE 2014, DUBAI, UAE (SPEAKER)
- **PEARL INITIATIVE WORKSHOP ON CORPORATE TRANSPARENCY**, 14 MAY 2014, MANAMA, BAHRAIN (SPEAKER)
- **OECD ROUNDTABLE OF MENA IODS AND CG CENTERS**, 22 SEPTEMBER 2014, PARIS, FRANCE (CHAIR)
- **BOARD TRAINING WORKSHOP, MOROCCAN INSTITUTE OF DIRECTORS**, 4 DECEMBER 2014, CASABLANCA, MOROCCO (SPEAKER)

- **THE MILLSTEIN GOVERNANCE FORUM: THE STATE OF CORPORATE GOVERNANCE**, 12 JUNE 2014, NEW YORK, US (SPEAKER)
- **GCC REGULATORS SUMMIT**, 17-18 FEBRUARY 2014, DUBAI, UAE (SPEAKER)
- **TASKFORCE OF MENA STOCK EXCHANGES FOR CORPORATE GOVERNANCE**, OECD, 2 DECEMBER 2013 MUSCAT, OMAN (CHAIR)
- **EGYPT ECONOMIC REFORM FORUM, ROCKEFELLER BROTHERS FUND**, 14 JUNE 2013, NEW YORK, US (SPEAKER)
- **ROUNDTABLE ON CORPORATE GOVERNANCE OF SOES**, 17 MAY 2013, TUNIS, TUNISIA (SPEAKER)
- **ARAB FEDERATION OF STOCK EXCHANGES ANNUAL CONFERENCE**, 3-4 MARCH 2013, MUSCAT, OMAN (SPEAKER)
- **AFRICAN AND MIDDLE EAST DEPOSITARIES ASSOCIATION ANNUAL MEETING**, 3 OCTOBER 2013, MUSCAT, OMAN (SPEAKER)
- **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 24-25 NOVEMBER 2013, DUBAI, UAE (SPEAKER)
- **OECD HIGH-LEVEL LAUNCH MEETING OF THE MENA INVESTOR COUNCIL**, 4 NOVEMBER 2013, ISTANBUL, TURKEY (CHAIR)
- **EXECUTIVE BRIEFING ORGANISED BY MINARET BUSINESS ASSOCIATION**, 30 SEPTEMBER 2013, JEDDAH, SAUDI ARABIA (CHAIR)
- **TASKFORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES**, OECD, 2-3 JULY 2013, ISTANBUL, TURKEY (CHAIR)
- **ROUNDTABLE ON GOVERNANCE OF STATE-OWNED ENTERPRISES IN TUNISIA**, OECD, 16 MAY 2013, TUNIS, TUNISIA (CHAIR)
- **OECD WORKSHOP TO SUPPORT THE DEVELOPMENT OF THE LEBANESE CMA**, OECD, 3-4 APRIL 2013, BEIRUT, LEBANON (CHAIR)
- **EXPERT WORKSHOP FOR THE CASABLANCA STOCK EXCHANGE**, OECD, 17 DECEMBER 2012, CASABLANCA, MOROCCO (CHAIR)
- **AFRICA AND MIDDLE EAST DEPOSITARIES ASSOCIATION CONFERENCE**, 25 NOVEMBER 2012, KUWAIT CITY, KUWAIT (SPEAKER)
- **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 11 NOVEMBER 2012, DUBAI, UAE (SPEAKER)
- **CONSULTATION ON PROSPECTS FOR INVESTORS IN THE MENA REGION**, OECD, 12 OCTOBER 2012, LONDON, UK (CHAIR)
- **MEETINGS OF MENA HEADS OF STOCK EXCHANGES**, OECD, 22 JUNE 2012, ISTANBUL, TURKEY (CHAIR)
- **AFRICAN AND MIDDLE EAST DEPOSITARIES ASSOCIATION ANNUAL MEETING**, 27-28 NOVEMBER 2012, KUWAIT CITY, KUWAIT (SPEAKER)
- **TASKFORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES**, OECD, 9-10 APRIL 2012, KUWAIT CITY, KUWAIT (CHAIR)
- **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 31 OCTOBER 2011, DUBAI, UAE (SPEAKER)



- **ABU DHABI CORPORATE GOVERNANCE CENTER ANNUAL CONFERENCE**, 20 DECEMBER 2011, ABU DHABI, UAE (SPEAKER)
- **MEETINGS OF HEADS OF MENA STOCK EXCHANGES, OECD**, 5 JULY 2011, PARIS, FRANCE (CHAIR)
- **GTZ CONFERENCE ON PRIVATE SECTOR DEVELOPMENT**, 3 APRIL 2011, ALGIERS, ALGERIA (SPEAKER)
- **ANNUAL CONFERENCE OF THE EGYPTIAN INSTITUTE OF DIRECTORS**, 22-23 JUNE 2011, CAIRO, EGYPT (SPEAKER)
- **TASK FORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES, OECD**, 5-6 APRIL 2011, RABAT, MOROCCO (CHAIR)
- **WORKSHOP FOR INSTITUTIONAL INVESTORS, OECD/GCC BDI**, 22-23 MARCH 2011, RIYADH, SAUDI ARABIA (ORGANISER)
- **CORPORATE GOVERNANCE CONFERENCE, DUBAI SME DEPARTMENT**, 26 SEPTEMBER 2011, DUBAI, UAE (SPEAKER)
- **LE MONDE, LES JOURNÉES DE L'ECONOMIE**, 10 NOVEMBER 2010, LYON, FRANCE (SPEAKER)

## PUBLICATIONS AND BOOKS



### BOOKS AND CHAPTERS

- **ARAB STATES AS SHAREHOLDERS: ORIGINS AND CONSEQUENCES, REVUE INTERNATIONALE DE POLITIQUE DU DÉVELOPPEMENT**, GENEVA, 2017
- **FROM REGULATION TO ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA, IN THE HANDBOOK OF BOARD GOVERNANCE**, WILEY, 2016
- **SHAREHOLDER SPRING IN THE MIDDLE EAST?, IN CORPORATE GOVERNANCE IN EMERGING MARKETS: THEORIES, PRACTICES AND CASES**, 2014
- **MENA STATE-OWNED ENTERPRISES: ENGINES OF DEVELOPMENT AND COMPETITIVENESS?** OECD, 2013
- **CORPORATE REPORTING AND KNOWLEDGE-BASED CAPITAL, IN SUPPORTING INVESTMENT IN KNOWLEDGE CAPITAL, GROWTH AND INNOVATION**, OECD, 2013
- **TOWARDS BETTER STATE OWNERSHIP IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2012
- **POLICY BRIEF ON CORPORATE GOVERNANCE OF MENA BANKS**, OECD AND UAB, 2009
- **PRIVATE SECTOR DEVELOPMENT IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2009



## REPORTS AND ARTICLES

- **BIGFINTECHS AND SDGS: THE ROLE OF CORPORATE GOVERNANCE**, REPORT FOR UNDP AND UNCDF, 2021
- **GOVERNANCE OF ARAB THINK TANKS FOR IMPACT AND SUSTAINABILITY**, G20 REPORT, GOVERN, 2019
- **BIGFINTECHS AND SDGS: THE ROLE OF CORPORATE GOVERNANCE**, REPORT FOR UNDP AND UNCDF, 2021
- **GOVERNANCE OF ARAB THINK TANKS FOR IMPACT AND SUSTAINABILITY**, G20 REPORT, GOVERN, 2019
- **FLAGSHIP REPORT ON CORPORATE GOVERNANCE OF ARAB BANKS**, FOR IFG, GOVERN, 2018
- **FLAGSHIP REPORT ON CORPORATE GOVERNANCE IN LEBANON**, FOR IFG, GOVERN, 2017
- **MENA CORPORATE GOVERNANCE FACTBOOK**, FOR THE OECD, GOVERN, 2017
- **A DECADE OF CHANGE IN GCC BOARDROOMS**, REPORT FOR THE GCC BDI, GOVERN, 2017
- **IMPROVING THE ATTRACTIVENESS OF THE EGYPTIAN CAPITAL MARKET**, GOVERN, 2016
- **THE ROLE OF INSTITUTIONAL INVESTORS IN MENA CAPITAL MARKETS**, GOVERN, 2016
- **THE ROLE OF INSTITUTIONAL INVESTORS IN THE EGYPTIAN CAPITAL MARKET**, GOVERN, 2016
- **CASE STUDIES ON CORPORATE GOVERNANCE (MAADEN AND SAVOLA)**, GOVERN, 2015
- **WEF, CORPORATE GOVERNANCE FOR COMPETITIVENESS IN MENA**, REPORT FOR THE REGIONAL BUSINESS COUNCIL, 2015
- **CORPORATE GOVERNANCE ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2014
- **GUIDE ON RELATED PARTY TRANSACTIONS IN THE MIDDLE EAST AND NORTH AFRICA**, OECD AND UASA, 2014
- **SURVEY OF LISTING REQUIREMENTS OF MENA STOCK EXCHANGES**, OECD, 2014
- **PRIVATISATION AND DEMUTUALISATION OF MENA STOCK EXCHANGES: TO BE OR NOT TO BE?**, OECD, 2014
- **THE ROLE OF MENA STOCK EXCHANGES IN CORPORATE GOVERNANCE**, OECD, 2012
- **THE ROLE OF STOCK EXCHANGES IN PROMOTING TRANSPARENCY AND DISCLOSURE, INTERNATIONAL ACCOUNTING AND REPORTING ISSUES**, 2012
- **THE SECOND CORPORATE GOVERNANCE WAVE IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2011
- **CORPORATE GOVERNANCE REVIEW OF RUSSIA**, OECD, 2011
- **A SURVEY ON MENA CORPORATE GOVERNANCE FRAMEWORKS**, OECD, 2011
- **REPORT ON INSOLVENCY SYSTEMS IN THE ARAB WORLD**, INSOL-WB-OECD, 2010
- **THE ROLE OF STOCK EXCHANGES IN CORPORATE GOVERNANCE**, 2009



## OPINION PIECES AND ARTICLES



**A NEW GOVERNANCE PARADIGM IS NECESSARY FOR AI-POWERED BOARDS,** HARVARD CORPORATE GOVERNANCE FORUM, 2024



**GLOBAL CORPORATE GOVERNANCE RULES ARE CHANGING,** FINANCIAL TIMES, AGENDA SUPPLEMENT, 2023



**WHY COUNTRIES NEED A LEGAL FRAMEWORK TO GOVERN STATE-OWNED ENTERPRISES,** LSE BUSINESS REVIEW, 2023



**TWITTER'S STAKEHOLDER PARADIGM TEST,** ASPENIA, 2022



**TWITTER HIGHLIGHTS A FUNDAMENTAL CORPORATE GOVERNANCE FAILURE,** FINANCIAL TIMES – AGENDA, 2022



**RUSSIA'S ECONOMIC TRANSFORMATION AND THE FUTURE WORLD ORDER,** ASPEN INSTITUTE, ASPENIA, 2022



**THE GLOBAL FIGHT ON BIGTECH AND ITS UNINTENDED CONSEQUENCES,** ASPEN INSTITUTE, ASPENIA, 2021



**WHAT DOES THE FUTURE HOLD FOR GLOBAL STOCK EXCHANGES?** LSE BUSINESS REVIEW, 2021



**THE CAPITAL MARKETS TUG OF WAR BETWEEN THE UNITED STATES AND CHINA,** HARVARD CORPORATE GOVERNANCE BLOG, 2021



**SIZE MATTERS WHEN IT COMES TO BIG TECH,** ASPENIA ONLINE, 2020



**GULF REGULATORS MUST CLARIFY THEIR CROSS BORDER RESPONSIBILITIES,** FINANCIAL TIMES, SPECIAL REPORT ON ARAB BANKING AND FINANCE, 2020



**US AND CHINESE TECH FIRMS INCREASINGLY A GAME OF PLAYING PAC-MAN,** LSE BUSINESS REVIEW, 2020



**COLLISION OR COLLUSION IN OPEN SKIES?** ASPEN INSTITUTE, 2020



**THE PROBLEM WITH FOREIGN ISSUERS,** HARVARD CORPORATE GOVERNANCE BLOG, 2020





**THE POWER OF ONE**, ASPEN INSTITUTE, 2020



**THIS PANDEMIC IS THE LITMUS TEST OF STAKEHOLDERISM**, HARVARD CORPORATE GOVERNANCE BLOG, 2020



**GOVERNMENT OWNERSHIP IN THE POST VIRUS WORLD**, HARVARD CORPORATE GOVERNANCE BLOG, 2020



**WHY OWNERSHIP CONCENTRATION MATTERS**, PROJECT SYNDICATE AND THE HARVARD CORPORATE GOVERNANCE BLOG, 2020



**ON THE CERTAINTY OF DEATH AND TAXES**, THE ETHICAL BOARDROOM MAGAZINE, 2020



**HOW OWNERSHIP CONCENTRATION IS HAPPENING, AND WHY IT MATTERS**, PROJECT SYNDICATE, 2020



**THE PROBLEM WITH FOREIGN ISSUERS**, HARVARD CORPORATE GOVERNANCE BLOG, 2020



**PERSPECTIVES ON INVESTING IN MIDDLE EAST COMPANIES**, INTERNATIONAL CORPORATE GOVERNANCE ANNUAL YEARBOOK, 2019



**CAPITALISM'S TIPPING POINT IS AT AMAZON**, HARVARD BUSINESS REVIEW, 2019



**DIRECTING DIVERSITY FROM TOP DOWN, WHY REGULATORS SHOULD PRACTICE WHAT THEY PREACH**, FORBES MAGAZINE, 2019



**THE ROLE OF THE STATE IN CORPORATE GOVERNANCE**, 2019



**NAVIGATING INSTITUTIONAL INVESTOR EXPECTATIONS: TIPS FOR EXECUTIVES AND BOARDS**, 2019



**THE AI GOVERNANCE CHALLENGE**, 2019 (IN CHINESE, ARABIC, SPANISH), REPRINTED IN CHINA TIMES, JORDAN TIMES, ETC.



**DINOSAUR GOVERNANCE IN THE ERA OF UNICORNS**, 2018



**THE ROLE OF THE CHARISMATIC CEO**, A TIMES SPECIAL EDITION SUPPLEMENT, 2018

-  **ON ELON MUSK, DONALD TRUMP AND CORPORATE GOVERNANCE,** HARVARD LAW SCHOOL BLOG ON CORPORATE GOVERNANCE, 2018
-  **STATE CAPITALISM 2.0,** PROJECT SYNDICATE (IN ENGLISH, ARABIC, CHINESE, SPANISH, ETC.)
-  **OP-ED ON SOVEREIGN INVESTORS AND CORPORATE GOVERNANCE,** HEBDO AG, 2018
-  **ON TELESCOPES, STATOSCOPES AND CORPORATE GOVERNANCE OF ARAB BANKS,** CPI FINANCIAL, 2018
-  **A REGULATORY RACE TO THE BOTTOM?** PROJECT SYNDICATE, 2017
-  **CORPORATE GOVERNANCE AT SAUDI ARAMCO,** PROJECT SYNDICATE, 2017
-  **THE PROMISE OF MIDDLE EASTERN SOVEREIGN WEALTH FUNDS,** PROJECT SYNDICATE, 2017
-  **IS PRIVATISATION IN THE FUTURE OF GCC COUNTRIES?** CFA ENTERPRISING INVESTOR, 2016
-  **RELATED PARTY TRANSACTIONS: A NEW FOCUS IN THE MENA GOVERNANCE DEBATE,** FEAS MAGAZINE, 2015
-  **TOWARDS BETTER CORPORATE GOVERNANCE ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA,** FRAMEWORK MAGAZINE, 2015
-  **HOW PRIVATE ARE MENA CAPITAL MARKETS?** ECONOMIC RESEARCH FORUM BLOG, 2015
-  **THE INVISIBLE HAND OF THE STATE IN MENA ECONOMIES,** WASHINGTON POST, 2015
-  **ENFORCING CORPORATE GOVERNANCE,** FRAMEWORK MAGAZINE, 2014
-  **STATE OWNERSHIP IN THE MENA REGION: WHERE FROM? WHERE TO?** ETHICAL BOARDROOM, 2014
-  **CORPORATE GOVERNANCE ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA,** HARVARD BLOG, 2014



**RESTRUCTURING ARAB STOCK EXCHANGES: IMPLICATIONS ON GOVERNANCE,** HAWKAMAH JOURNAL, 2014



**SHAREHOLDER SPRING IN THE MIDDLE EAST?** HAWKAMAH JOURNAL, 2013



**STATE-OWNED ENTERPRISES IN THE MIDDLE EAST: ENGINES OF DEVELOPMENT AND COMPETITIVENESS,** GCC BDI, 2013



**FROM ELEPHANTS TO GAZELLES,** EXECUTIVE MAGAZINE, 2012



**DEUXIÈME VAGUE DE GOUVERNANCE D'ENTREPRISE AU MOYEN-ORIENT ET EN AFRIQUE DU NORD,** INSTITUT FRANÇAIS D'ADMINISTRATEURS/FRENCH INSTITUTE OF DIRECTORS, ADMINISTRATEUR MAGAZINE



**CORPORATE GOVERNANCE IN THE MIDDLE EAST,** EXECUTIVE MAGAZINE, 2011



**ASIA'S CORPORATE GOVERNANCE CHALLENGE,** CORPORATE SECRETARY MAGAZINE, 2011



**ENCOURAGING SMALLER ENTERPRISES, CAPITAL MARKETS VIEWPOINT,** OXFORD BUSINESS GROUP, JORDAN REVIEW, 2007



## MEDIA COVERAGE



**SAUDI FAMILIES FLOAT ALONGSIDE SOVEREIGNS,** GLOBAL FINANCE MAGAZINE, 2022



**WHY CEOS MUST RESET THEIR THINKING, A SPECIAL SUPPLEMENT ON THE FUTURE OF THE CEO,** 2021



**NMC SCANDAL PROVES A BOON FOR LOCAL ADVISORS,** FINANCIAL TIMES, 2020



**ABU DHABI WEALTH FUND SAID TO WEIGH INVESTMENT IN TROUBLED NMC,** BLOOMBERG, 2020



**NMC FOUNDER SHETTY LOVED CHALLENGES UNTIL THEY ATE HIS COMPANY,** BLOOMBERG, 2020



**KUWAIT: BANKING ON GROWTH**, GLOBAL FINANCE MAGAZINE, 2019



**HOW TO GOVERN UNICORNS?** WALL STREET JOURNAL, 2018



**THE ROLE OF THE BOARD IN TAMING THE CEO**, SPECIAL EDITION FOR THE TIMES, 2018,



**ONCE BILLED AS A FINANCIAL HAVEN IN THE MIDDLE EAST, DUBAI TURNS INVESTORS WARY**, 2018



**GULF'S CORPORATE OWNERSHIP REVOLUTION**, 2018



**ABRAAJ WOES PUT GULF'S CORPORATE GOVERNANCE UNDER SPOTLIGHT**, FINANCIAL TIMES, 2018



**REVAMPING KUWAIT'S STOCK EXCHANGE**, GLOBAL FINANCE MAGAZINE, 2018



**THE ROLE OF INSTITUTIONAL INVESTORS IN THE EGYPTIAN CAPITAL MARKET**, AFRICA FINANCE FORUM BLOG, 2016



**TR CONCLUDES COMPLIANCE AND ANTI-MONEY LAUNDERING SEMINAR IN SAUDI ARABIA**, CPI FINANCIAL, 2016



**BUSINESS LEADERS EXAMINE CORPORATE TRANSPARENCY AND GOVERNANCE**, SAUDI GAZETTE, 2014



**KUWAIT BOURSE TO BENEFIT FROM FRONTIER STATUS**, 2014



**NEED FOR GOOD GOVERNANCE LAWS STRESSED**, TIMES OF OMAN, 2013



**BETTER GOVERNED STATE-OWNED ENTERPRISES TO DRIVE GULF GROWTH**, GULF NEWS, 2012



**L'OCDE, LA BVC AND MFB PLANCHENT SUR LE SAUVETAGE DE LA BOURSE DE CASABLANCA**



**DUBAI BUSINESSES GAIN A FRESH PERSPECTIVE ON CORPORATE GOVERNANCE**, DUBAI CHAMBER, 2012



## INTERVIEWS AND VIDEO COVERAGE



**GOVERNANCE DIALOGUES**, GOVERN CENTER'S YOUTUBE CHANNEL



**TEDX, GOOD GOVERNANCE FOR A NEW SOCIAL CONTRACT IN THE MIDDLE EAST**,  
LONDON, UK, MAY 2018



**MODERATOR, GOVERNANCE IN FOCUS FORUM, PANEL ON CAPITAL MARKETS**,  
RIYADH, SAUDI ARABIA, APRIL 2018



**INTERVIEW DURING THE INTERNATIONAL FORUM OF THE AMERICAS**, TORONTO,  
CANADA, DECEMBER 2017



**SPEAKER, INTERNATIONAL INSTITUTE OF FINANCE ANNUAL CONFERENCE**, PANEL  
ON CAPITAL MARKETS, FEBRUARY 2017