

GOVERN

ECONOMIC AND CORPORATE GOVERNANCE CENTER

SELECT PUBLICATIONS & SPEAKING ENGAGEMENTS

ALISSA KOLE,
MANAGING DIRECTOR



SELECT CONFERENCES

- ▶ **ICGN ANNUAL CONFERENCE**, 15-17 JULY 2024, LONDON, UK (SHORTLISTED FOR EXCELLENCE IN CORPORATE GOVERNANCE)
- ▶ **ARAB FORUM FOR ANTI-CORRUPTION, AGENCIES & FINANCIAL INTELLIGENCE UNITS**, 15-16 MAY 2024, RIYADH, SAUDI ARABIA
- ▶ **SAUDI CAPITAL MARKET FORUM**, 19-20 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- ▶ **MIDDLE EAST INVESTOR RELATIONS ASSOCIATION SAUDI CHAPTER MEETING**, 10 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- ▶ **PIF PRIVATE SECTOR FORUM**, 6-7 FEBRUARY 2024, RIYADH, SAUDI ARABIA
- ▶ **PIF DIRECTORS' GATHERING**, 29-30 NOVEMBER 2023, RIYADH, SAUDI ARABIA
- ▶ **SENEGALESE GOVERNANCE AND LEGAL REFORM WORKSHOP**, 10-20 SEPTEMBER 2022, FACILITATOR (SPEAKER)
- ▶ **PENNSYLVANIA LAW SCHOOL CONFERENCE ON REGULATORY DEVELOPMENTS**, 25 FEBRUARY 2022, VIRTUAL (SPEAKER)
- ▶ **UNITED NATIONS BUILDING BRIDGES FINTECH CONFERENCE**, 30 NOVEMBER 2021, GENEVA (SPEAKER)
- ▶ **INTERNATIONAL CORPORATE GOVERNANCE NETWORK WEBINAR ON STEWARDSHIP**, 8 JULY 2021 (MODERATOR)
- ▶ **UNITED NATIONS DIALOGUE ON DIGITAL FINANCE GOVERNANCE, UNDP AND UNCDF**, 18 JUNE 2021 (SPEAKER)
- ▶ **STATE OWNERSHIP AFTER THE CRISIS: WHAT MEANS TO WHAT END?** 1 FEBRUARY 2021 (MODERATOR AND HOST)
- ▶ **THE FATE OF THE WEST, VISION AND VALUE, BILL EMMOTT BOOK PRESENTATION**, 14 JANUARY 2021 (SPEAKER)
- ▶ **ETHICAL LEADERSHIP IN THE DIGITAL ERA**, 20 OCTOBER 2020, ONLINE (EXPERT PANELLIST)
- ▶ **HORASIS EXTRAORDINARY ANNUAL CONFERENCE**, 1 OCTOBER 2020, ONLINE (PANEL MODERATOR)
- ▶ **BOARD SECRETARY CONFERENCE, BUILDING THE TRUST**, 15 SEPTEMBER 2020 (SPEAKER)
- ▶ **T20 INCEPTION CONFERENCE**, 17-19 JANUARY 2020, RIYADH, SAUDI ARABIA (KEYNOTE SPEAKER)
- ▶ **INAUGURAL ANNUAL CONFERENCE, COMMON FUND FOR COMMODITIES**, 3 DECEMBER 2019, HAGUE, NETHERLANDS (SPEAKER)
- ▶ **TURKEY WOMEN ON BOARDS ANNUAL CONFERENCE**, 20 NOVEMBER 2019, ISTANBUL, TURKEY (PANEL SPEAKER)
- ▶ **HORASIS INDIA MEETING**, 28 JUNE 2019, SEGOVIA, SPAIN (PLENARY SPEAKER)

- ▶ **HORASIS GLOBAL MEETING**, 6-9 APRIL 2019, CASCAIS, PORTUGAL (SPEAKER)
- ▶ **WORLD FEDERATION OF EXCHANGES**, 14 MARCH 2019, LONDON, UNITED KINGDOM (SPEAKER)
- ▶ **WORLD EXCHANGE FORUM**, 25-27 FEBRUARY 2019, BEIRUT, LEBANON (SPEAKER)
- ▶ **INTERNATIONAL FORUM OF THE AMERICAS**, 10-12 DECEMBER 2018, TORONTO, CANADA (SPEAKER)
- ▶ **ANNUAL CONFERENCE OF THE INDIAN INSTITUTE OF DIRECTORS**, 26 OCTOBER 2018, LONDON, UK (SPEAKER)
- ▶ **ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 5 OCTOBER 2018, DOHA, QATAR (KEYNOTE SPEAKER)
- ▶ **ANNUAL RISK AND COMPLIANCE SEMINAR**, 12 SEPTEMBER 2018, SAUDI ARABIA (SPEAKER)
- ▶ **TEDX, WHAT NEXT?** 15 MAY 2018, LONDON, UNITED KINGDOM (SPEAKER)
- ▶ **WORLD EXCHANGE CONGRESS, ANNUAL CONFERENCE**, 27-28 FEBRUARY 2018, MUSCAT, OMAN (SPEAKER)
- ▶ **ROUNDTABLE ON THE DEVELOPMENT OF THE EGYPTIAN CAPITAL MARKET**, 25-26 NOVEMBER 2017, CAIRO, EGYPT (CHAIR)
- ▶ **INTERNATIONAL FORUM FOR THE AMERICAS**, 28 DECEMBER 2017, TORONTO, CANADA (SPEAKER)
- ▶ **ARAB FOUNDATIONS FORUM ANNUAL MEETING**, 13-14 SEPTEMBER 2017, BEIRUT, LEBANON (TRAINER)
- ▶ **INTERNATIONAL INSTITUTE OF FINANCE ANNUAL CONFERENCE**, FEBRUARY 13-14 2016, DUBAI, UAE (SPEAKER)
- ▶ **EGYPT CAPITAL MARKETS ROUNDTABLE, GOVERN AND RBF**, 2016, NEW YORK (ORGANIZER AND CHAIR)
- ▶ **EXPERT GROUP MEETING ON COMPETITION IN THE ARAB WORLD, UN**, 25-26 OCTOBER 2016, BEIRUT, LEBANON (SPEAKER)
- ▶ **GOVERNANCE RISK AND COMPLIANCE SEMINAR, THOMSON REUTERS**, 8-9 MAY 2016, RIYADH, KSA (MODERATOR)
- ▶ **ARAB FEDERATION OF EXCHANGES ANNUAL CONFERENCE**, 27-28 APRIL 2015, AMMAN, 22-23 APRIL 2017, BEIRUT (SPEAKER, MODERATOR)
- ▶ **GCC FINANCIAL SUMMIT, EUROMONEY**, 23-24 FEBRUARY 2016, MANAMA, BAHRAIN (SPEAKER)
- ▶ **GCC REGULATORS SUMMIT, THOMSON REUTERS**, 25-26 JANUARY 2016, ABU DHABI, UAE (BOARD MEMBER, SPEAKER)
- ▶ **EMIRATES FOUNDATION ANNUAL CONFERENCE**, 27 OCTOBER 2015, ABU DHABI, UAE (SPEAKER)
- ▶ **LEBANON CONFERENCE, EUROMONEY**, 9 JUNE 2015, BEIRUT, LEBANON (SPEAKER)
- ▶ **POLITICAL ECONOMY OF THE PRIVATE SECTOR IN THE MIDDLE EAST, OXFORD UNIVERSITY**, 5-6 JUNE 2015, OXFORD, UK (SPEAKER)
- ▶ **ANNUAL FORUM ON CORPORATE ACCOUNTABILITY, PEARL INITIATIVE**, 16 APRIL 2015 (SPEAKER)

- ▶ **TUNISIA INVESTMENT CONFERENCE**, OECD, 11 MARCH 2015, TUNIS, TUNISIA (SPEAKER)
- ▶ **WORKSHOP ON INVESTMENT PROMOTION IN IRAQ**, OECD, 16 FEBRUARY 2015, PARIS, FRANCE (SPEAKER)
- ▶ **ECONOMIC DEVELOPMENT AFTER THE UPRISINGS**, DAUPHINE UNIVERSITY, 11-12 DECEMBER 2015, PARIS, FRANCE (SPEAKER)
- ▶ **GCC REGULATORS SUMMIT**, 26-27 JANUARY 2015, DUBAI, UAE (SPEAKER)
- ▶ **SCIENCES-PO CONFERENCE ON THE ARAB WORLD**, 5-6 NOVEMBER 2014, PARIS, FRANCE (SPEAKER)
- ▶ **SEMINAR AT THE ABU DHABI CHAMBER OF COMMERCE**, 20 APRIL 2015, 22 MAY 2017, ABU DHABI, UAE (SPEAKER)
- ▶ **FIRST ANNUAL CAPITAL MARKETS FORUM**, UASA, 25-26 NOVEMBER 2014, ABU DHABI, UAE (SPEAKER)
- ▶ **ROUNDTABLE ON CORPORATE GOVERNANCE OF SOES IN TUNISIA**, 16 OCTOBER 2014, TUNIS, TUNISIA (SPEAKER)
- ▶ **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 11 NOVEMBER 2014, DUBAI, UAE (MODERATOR)
- ▶ **AFRICA AND MIDDLE EAST DEPOSITARIES ASSOCIATION CONFERENCE**, 8-10 MARCH 2014, MUSCAT, OMAN (SPEAKER)
- ▶ **ARAB FEDERATION OF STOCK EXCHANGES ANNUAL CONFERENCE**, 4-5 JUNE 2014, DUBAI, UAE (SPEAKER)
- ▶ **PEARL INITIATIVE WORKSHOP ON CORPORATE TRANSPARENCY**, 14 MAY 2014, MANAMA, BAHRAIN (SPEAKER)
- ▶ **OECD ROUNDTABLE OF MENA IODS AND CG CENTERS**, 22 SEPTEMBER 2014, PARIS, FRANCE (CHAIR)
- ▶ **BOARD TRAINING WORKSHOP**, MOROCCAN INSTITUTE OF DIRECTORS, 4 DECEMBER 2014, CASABLANCA, MOROCCO (SPEAKER)
- ▶ **THE MILLSTEIN GOVERNANCE FORUM: THE STATE OF CORPORATE GOVERNANCE**, 12 JUNE 2014, NEW YORK, US (SPEAKER)
- ▶ **GCC REGULATORS SUMMIT**, 17-18 FEBRUARY 2014, DUBAI, UAE (SPEAKER)
- ▶ **TASKFORCE OF MENA STOCK EXCHANGES FOR CORPORATE GOVERNANCE**, OECD, 2 DECEMBER 2013 MUSCAT, OMAN (CHAIR)
- ▶ **EGYPT ECONOMIC REFORM FORUM**, ROCKEFELLER BROTHERS FUND, 14 JUNE 2013, NEW YORK, US (SPEAKER)
- ▶ **ROUNDTABLE ON CORPORATE GOVERNANCE OF SOES**, 17 MAY 2013, TUNIS, TUNISIA (SPEAKER)
- ▶ **ARAB FEDERATION OF STOCK EXCHANGES ANNUAL CONFERENCE**, 3-4 MARCH 2013, MUSCAT, OMAN (SPEAKER)
- ▶ **AFRICAN AND MIDDLE EAST DEPOSITARIES ASSOCIATION ANNUAL MEETING**, 3 OCTOBER 2013, MUSCAT, OMAN (SPEAKER)
- ▶ **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 24-25 NOVEMBER 2013, DUBAI, UAE (SPEAKER)

- ▶ **OECD HIGH-LEVEL LAUNCH MEETING OF THE MENA INVESTOR COUNCIL**, 4 NOVEMBER 2013, ISTANBUL, TURKEY (CHAIR)
- ▶ **EXECUTIVE BRIEFING ORGANISED BY MINARET BUSINESS ASSOCIATION**, 30 SEPTEMBER 2013, JEDDAH, SAUDI ARABIA (CHAIR)
- ▶ **TASKFORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES**, OECD, 2-3 JULY 2013, ISTANBUL, TURKEY (CHAIR)
- ▶ **ROUNDTABLE ON GOVERNANCE OF STATE-OWNED ENTERPRISES IN TUNISIA**, OECD, 16 MAY 2013, TUNIS, TUNISIA (CHAIR)
- ▶ **OECD WORKSHOP TO SUPPORT THE DEVELOPMENT OF THE LEBANESE CMA**, OECD, 3-4 APRIL 2013, BEIRUT, LEBANON (CHAIR)
- ▶ **EXPERT WORKSHOP FOR THE CASABLANCA STOCK EXCHANGE**, OECD, 17 DECEMBER 2012, CASABLANCA, MOROCCO (CHAIR)
- ▶ **AFRICA AND MIDDLE EAST DEPOSITARIES ASSOCIATION CONFERENCE**, 25 NOVEMBER 2012, KUWAIT CITY, KUWAIT (SPEAKER)
- ▶ **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 11 NOVEMBER 2012, DUBAI, UAE (SPEAKER)
- ▶ **CONSULTATION ON PROSPECTS FOR INVESTORS IN THE MENA REGION**, OECD, 12 OCTOBER 2012, LONDON, UK (CHAIR)
- ▶ **MEETINGS OF MENA HEADS OF STOCK EXCHANGES**, OECD, 22 JUNE 2012, ISTANBUL, TURKEY (CHAIR)
- ▶ **AFRICAN AND MIDDLE EAST DEPOSITARIES ASSOCIATION ANNUAL MEETING**, 27-28 NOVEMBER 2012, KUWAIT CITY, KUWAIT (SPEAKER)
- ▶ **TASKFORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES**, OECD, 9-10 APRIL 2012, KUWAIT CITY, KUWAIT (CHAIR)
- ▶ **HAWKAMAH ANNUAL CORPORATE GOVERNANCE CONFERENCE**, 31 OCTOBER 2011, DUBAI, UAE (SPEAKER)
- ▶ **ABU DHABI CORPORATE GOVERNANCE CENTER ANNUAL CONFERENCE**, 20 DECEMBER 2011, ABU DHABI, UAE (SPEAKER)
- ▶ **MEETINGS OF HEADS OF MENA STOCK EXCHANGES**, OECD, 5 JULY 2011, PARIS, FRANCE (CHAIR)
- ▶ **GTZ CONFERENCE ON PRIVATE SECTOR DEVELOPMENT**, 3 APRIL 2011, ALGIERS, ALGERIA (SPEAKER)
- ▶ **ANNUAL CONFERENCE OF THE EGYPTIAN INSTITUTE OF DIRECTORS**, 22-23 JUNE 2011, CAIRO, EGYPT (SPEAKER)
- ▶ **TASK FORCE ON CORPORATE GOVERNANCE OF STATE-OWNED ENTERPRISES**, OECD, 5-6 APRIL 2011, RABAT, MOROCCO (CHAIR)
- ▶ **WORKSHOP FOR INSTITUTIONAL INVESTORS**, OECD/GCC BDI, 22-23 MARCH 2011, RIYADH, SAUDI ARABIA (ORGANISER)
- ▶ **CORPORATE GOVERNANCE CONFERENCE**, DUBAI SME DEPARTMENT, 26 SEPTEMBER 2011, DUBAI, UAE (SPEAKER)
- ▶ **LE MONDE, LES JOURNÉES DE L'ECONOMIE**, 10 NOVEMBER 2010, LYON, FRANCE (SPEAKER)

PUBLICATIONS AND BOOKS



BOOKS AND CHAPTERS

- ARAB STATES AS SHAREHOLDERS: ORIGINS AND CONSEQUENCES, REVUE INTERNATIONALE DE POLITIQUE DU DÉVELOPPEMENT, GENEVA, 2017
- FROM REGULATION TO ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA, IN THE HANDBOOK OF BOARD GOVERNANCE, WILEY, 2016
- SHAREHOLDER SPRING IN THE MIDDLE EAST?, IN CORPORATE GOVERNANCE IN EMERGING MARKETS: THEORIES, PRACTICES AND CASES, 2014
- MENA STATE-OWNED ENTERPRISES: ENGINES OF DEVELOPMENT AND COMPETITIVENESS? OECD, 2013
- CORPORATE REPORTING AND KNOWLEDGE-BASED CAPITAL, IN SUPPORTING INVESTMENT IN KNOWLEDGE CAPITAL, GROWTH AND INNOVATION, OECD, 2013
- TOWARDS BETTER STATE OWNERSHIP IN THE MIDDLE EAST AND NORTH AFRICA, OECD, 2012
- POLICY BRIEF ON CORPORATE GOVERNANCE OF MENA BANKS, OECD AND UAB, 2009
- PRIVATE SECTOR DEVELOPMENT IN THE MIDDLE EAST AND NORTH AFRICA, OECD, 2009



REPORTS

- BIGFINTECHS AND SDGS: THE ROLE OF CORPORATE GOVERNANCE, REPORT FOR UNDP AND UNCDF, 2021
- GOVERNANCE OF ARAB THINK TANKS FOR IMPACT AND SUSTAINABILITY, G20 REPORT, GOVERN, 2019
- FLAGSHIP REPORT ON CORPORATE GOVERNANCE OF ARAB BANKS, FOR IFG, GOVERN, 2018
- FLAGSHIP REPORT ON CORPORATE GOVERNANCE IN LEBANON, FOR IFG, GOVERN, 2017
- MENA CORPORATE GOVERNANCE FACTBOOK, FOR THE OECD, GOVERN, 2017
- A DECADE OF CHANGE IN GCC BOARDROOMS, REPORT FOR THE GCC BDI, GOVERN, 2017
- IMPROVING THE ATTRACTIVENESS OF THE EGYPTIAN CAPITAL MARKET, GOVERN, 2016
- THE ROLE OF INSTITUTIONAL INVESTORS IN MENA CAPITAL MARKETS, GOVERN, 2016
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- CASE STUDIES ON CORPORATE GOVERNANCE (MAADEN AND SAVOLA), GOVERN, 2015
- WEF, CORPORATE GOVERNANCE FOR COMPETITIVENESS IN MENA, REPORT FOR THE REGIONAL BUSINESS COUNCIL, 2015

- ▶ **CORPORATE GOVERNANCE ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2014
- ▶ **GUIDE ON RELATED PARTY TRANSACTIONS IN THE MIDDLE EAST AND NORTH AFRICA**, OECD AND UASA, 2014
- ▶ **SURVEY OF LISTING REQUIREMENTS OF MENA STOCK EXCHANGES**, OECD, 2014
- ▶ **PRIVATISATION AND DEMUTUALISATION OF MENA STOCK EXCHANGES: TO BE OR NOT TO BE?**, OECD, 2014
- ▶ **THE ROLE OF MENA STOCK EXCHANGES IN CORPORATE GOVERNANCE**, OECD, 2012
- ▶ **THE ROLE OF STOCK EXCHANGES IN PROMOTING TRANSPARENCY AND DISCLOSURE, INTERNATIONAL ACCOUNTING AND REPORTING ISSUES**, 2012
- ▶ **THE SECOND CORPORATE GOVERNANCE WAVE IN THE MIDDLE EAST AND NORTH AFRICA**, OECD, 2011
- ▶ **CORPORATE GOVERNANCE REVIEW OF RUSSIA**, OECD, 2011
- ▶ **A SURVEY ON MENA CORPORATE GOVERNANCE FRAMEWORKS**, OECD, 2011
- ▶ **REPORT ON INSOLVENCY SYSTEMS IN THE ARAB WORLD**, INSOL-WB-OECD, 2010
- ▶ **THE ROLE OF STOCK EXCHANGES IN CORPORATE GOVERNANCE**, 2009



OPINION PIECES OR ARTICLES



THE STABILITY OF GULF FAMILY CONGLOMERATES REQUIRES MORE THAN OCCASIONAL INTERVENTION, LSE MIDDLE EAST CENTRE BLOG, 2025



BIG TECH RIDES ROUGHSHOD OVER EVERYONE – EVEN ITS OWN SHAREHOLDERS, THE GLOBE AND MAIL, 2025



HOW SAUDI CORPORATE GOVERNANCE HAS EVOLVED OVER THE LAST TWO DECADES, COLUMBIA LAW SCHOOL BLOG, 2024



A NEW GOVERNANCE PARADIGM IS NECESSARY FOR AI-POWERED BOARDS, HARVARD CORPORATE GOVERNANCE FORUM, 2024



GLOBAL CORPORATE GOVERNANCE RULES ARE CHANGING, FINANCIAL TIMES, AGENDA SUPPLEMENT, 2023



WHY COUNTRIES NEED A LEGAL FRAMEWORK TO GOVERN STATE-OWNED ENTERPRISES, LSE BUSINESS REVIEW, 2023



TWITTER'S STAKEHOLDER PARADIGM TEST, ASPENIA, 2022



TWITTER HIGHLIGHTS A FUNDAMENTAL CORPORATE GOVERNANCE FAILURE, FINANCIAL TIMES – AGENDA, 2022



RUSSIA'S ECONOMIC TRANSFORMATION AND THE FUTURE WORLD ORDER, ASPEN INSTITUTE, ASPENIA, 2022



THE GLOBAL FIGHT ON BIGTECH AND ITS UNINTENDED CONSEQUENCES, ASPEN INSTITUTE, ASPENIA, 2021



WHAT DOES THE FUTURE HOLD FOR GLOBAL STOCK EXCHANGES? LSE BUSINESS REVIEW, 2021



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SIZE MATTERS WHEN IT COMES TO BIG TECH, ASPENIA ONLINE, 2020



GULF REGULATORS MUST CLARIFY THEIR CROSS BORDER RESPONSIBILITIES, FINANCIAL TIMES, SPECIAL REPORT ON ARAB BANKING AND FINANCE, 2020



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-  **US AND CHINESE TECH FIRMS INCREASINGLY A GAME OF PLAYING PAC-MAN**, LSE BUSINESS REVIEW, 2020
-  **COLLISION OR COLLUSION IN OPEN SKIES?** ASPEN INSTITUTE, 2020
-  **THE PROBLEM WITH FOREIGN ISSUERS**, HARVARD CORPORATE GOVERNANCE BLOG, 2020
-  **THE POWER OF ONE**, ASPEN INSTITUTE, 2020
-  **THIS PANDEMIC IS THE LITMUS TEST OF STAKEHOLDERISM**, HARVARD CORPORATE GOVERNANCE BLOG, 2020
-  **GOVERNMENT OWNERSHIP IN THE POST VIRUS WORLD**, HARVARD CORPORATE GOVERNANCE BLOG, 2020
-  **WHY OWNERSHIP CONCENTRATION MATTERS**, PROJECT SYNDICATE AND THE HARVARD CORPORATE GOVERNANCE BLOG, 2020
-  **ON THE CERTAINTY OF DEATH AND TAXES**, THE ETHICAL BOARDROOM MAGAZINE, 2020
-  **HOW OWNERSHIP CONCENTRATION IS HAPPENING, AND WHY IT MATTERS**, PROJECT SYNDICATE, 2020
-  **THE PROBLEM WITH FOREIGN ISSUERS**, HARVARD CORPORATE GOVERNANCE BLOG, 2020
-  **PERSPECTIVES ON INVESTING IN MIDDLE EAST COMPANIES**, INTERNATIONAL CORPORATE GOVERNANCE ANNUAL YEARBOOK, 2019
-  **CAPITALISM'S TIPPING POINT IS AT AMAZON**, HARVARD BUSINESS REVIEW, 2019
-  **DIRECTING DIVERSITY FROM TOP DOWN, WHY REGULATORS SHOULD PRACTICE WHAT THEY PREACH**, FORBES MAGAZINE, 2019
-  **THE ROLE OF THE STATE IN CORPORATE GOVERNANCE**, 2019
-  **NAVIGATING INSTITUTIONAL INVESTOR EXPECTATIONS: TIPS FOR EXECUTIVES AND BOARDS**, 2019



THE AI GOVERNANCE CHALLENGE, 2019 (IN CHINESE, ARABIC, SPANISH), REPRINTED IN CHINA TIMES, JORDAN TIMES, ETC.



DINOSAUR GOVERNANCE IN THE ERA OF UNICORNS, 2018



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ON ELON MUSK, DONALD TRUMP AND CORPORATE GOVERNANCE, HARVARD LAW SCHOOL BLOG ON CORPORATE GOVERNANCE, 2018



STATE CAPITALISM 2.0, PROJECT SYNDICATE (IN ENGLISH, ARABIC, CHINESE, SPANISH, ETC.)



OP-ED ON SOVEREIGN INVESTORS AND CORPORATE GOVERNANCE, HEBDO AG, 2018



ON TELESCOPES, STATOSCOPES AND CORPORATE GOVERNANCE OF ARAB BANKS, CPI FINANCIAL, 2018



A REGULATORY RACE TO THE BOTTOM? PROJECT SYNDICATE, 2017



CORPORATE GOVERNANCE AT SAUDI ARAMCO, PROJECT SYNDICATE, 2017



THE PROMISE OF MIDDLE EASTERN SOVEREIGN WEALTH FUNDS, PROJECT SYNDICATE, 2017



IS PRIVATISATION IN THE FUTURE OF GCC COUNTRIES? CFA ENTERPRISING INVESTOR, 2016



RELATED PARTY TRANSACTIONS: A NEW FOCUS IN THE MENA GOVERNANCE DEBATE, FEAS MAGAZINE, 2015



TOWARDS BETTER CORPORATE GOVERNANCE ENFORCEMENT IN THE MIDDLE EAST AND NORTH AFRICA, FRAMEWORK MAGAZINE, 2015



HOW PRIVATE ARE MENA CAPITAL MARKETS? ECONOMIC RESEARCH FORUM BLOG, 2015



THE INVISIBLE HAND OF THE STATE IN MENA ECONOMIES, WASHINGTON POST, 2015



ENFORCING CORPORATE GOVERNANCE, FRAMEWORK MAGAZINE, 2014



STATE OWNERSHIP IN THE MENA REGION: WHERE FROM? WHERE TO? ETHICAL BOARDROOM, 2014



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RESTRUCTURING ARAB STOCK EXCHANGES: IMPLICATIONS ON GOVERNANCE, HAWKAMAH JOURNAL, 2014



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STATE-OWNED ENTERPRISES IN THE MIDDLE EAST: ENGINES OF DEVELOPMENT AND COMPETITIVENESS, GCC BDI, 2013



FROM ELEPHANTS TO GAZELLES, EXECUTIVE MAGAZINE, 2012



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CORPORATE GOVERNANCE IN THE MIDDLE EAST, EXECUTIVE MAGAZINE, 2011



ASIA'S CORPORATE GOVERNANCE CHALLENGE, CORPORATE SECRETARY MAGAZINE, 2011



ENCOURAGING SMALLER ENTERPRISES, CAPITAL MARKETS VIEWPOINT, OXFORD BUSINESS GROUP, JORDAN REVIEW, 2007



SAUDI FAMILIES FLOAT ALONGSIDE SOVEREIGNS, GLOBAL FINANCE MAGAZINE, 2022



WHY CEOS MUST RESET THEIR THINKING, A SPECIAL SUPPLEMENT ON THE FUTURE OF THE CEO, 2021



NMC SCANDAL PROVES A BOON FOR LOCAL ADVISORS, FINANCIAL TIMES, 2020

-  ABU DHABI WEALTH FUND SAID TO WEIGH INVESTMENT IN TROUBLED NMC, BLOOMBERG, 2020
-  NMC FOUNDER SHETTY LOVED CHALLENGES UNTIL THEY ATE HIS COMPANY, BLOOMBERG, 2020
-  KUWAIT: BANKING ON GROWTH, GLOBAL FINANCE MAGAZINE, 2019
-  HOW TO GOVERN UNICORNS? WALL STREET JOURNAL, 2018
-  THE ROLE OF THE BOARD IN TAMING THE CEO, SPECIAL EDITION FOR THE TIMES, 2018,
-  ONCE BILLED AS A FINANCIAL HAVEN IN THE MIDDLE EAST, DUBAI TURNS INVESTORS WARY, 2018
-  GULF'S CORPORATE OWNERSHIP REVOLUTION, 2018
-  ABRAAJ WOES PUT GULF'S CORPORATE GOVERNANCE UNDER SPOTLIGHT, FINANCIAL TIMES, 2018
-  REVAMPING KUWAIT'S STOCK EXCHANGE, GLOBAL FINANCE MAGAZINE, 2018
-  THE ROLE OF INSTITUTIONAL INVESTORS IN THE EGYPTIAN CAPITAL MARKET, AFRICA FINANCE FORUM BLOG, 2016
-  TR CONCLUDES COMPLIANCE AND ANTI-MONEY LAUNDERING SEMINAR IN SAUDI ARABIA, CPI FINANCIAL, 2016
-  BUSINESS LEADERS EXAMINE CORPORATE TRANSPARENCY AND GOVERNANCE, SAUDI GAZETTE, 2014
-  KUWAIT BOURSE TO BENEFIT FROM FRONTIER STATUS, 2014
-  NEED FOR GOOD GOVERNANCE LAWS STRESSED, TIMES OF OMAN, 2013
-  BETTER GOVERNED STATE-OWNED ENTERPRISES TO DRIVE GULF GROWTH, GULF NEWS, 2012



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DUBAI BUSINESSES GAIN A FRESH PERSPECTIVE ON CORPORATE GOVERNANCE, DUBAI CHAMBER, 2012



INTERVIEWS AND VIDEO COVERAGE



GOVERNANCE DIALOGUES, GOVERN CENTER'S YOUTUBE CHANNEL



TEDX, GOOD GOVERNANCE FOR A NEW SOCIAL CONTRACT IN THE MIDDLE EAST, LONDON, UK, MAY 2018



MODERATOR, GOVERNANCE IN FOCUS FORUM, PANEL ON CAPITAL MARKETS, RIYADH, SAUDI ARABIA, APRIL 2018



INTERVIEW DURING THE INTERNATIONAL FORUM OF THE AMERICAS, TORONTO, CANADA, DECEMBER 2017



SPEAKER, INTERNATIONAL INSTITUTE OF FINANCE ANNUAL CONFERENCE, PANEL ON CAPITAL MARKETS, FEBRUARY 2017